

Advisory Committee on Social Work Training and Manpower Planning

Social Capital Development Implications to the Social Welfare Sector

Health, Welfare and Food Bureau
4.5.2006

Applying New Concepts
Trying New Strategies
Gaining New Results

新策略

新思維

新成果

Social capital development & the CIIF experience:

Will draw on:

- ❖ Experience - from 3 years of implementation of CIIF Projects
- ❖ Insight – from 15 months of collaborative evaluation by the CIIF Evaluation Consortium



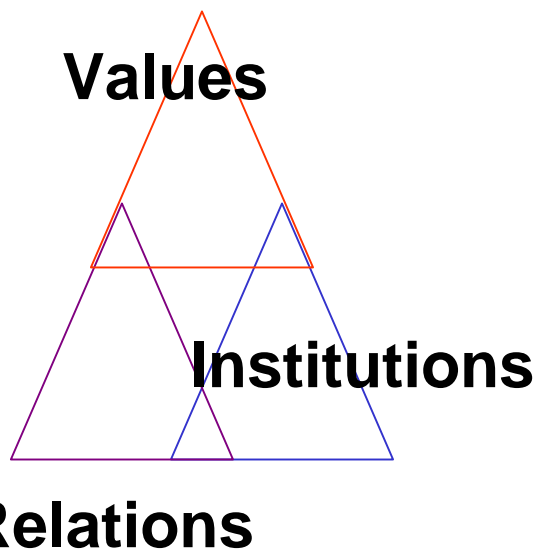
Community Investment & Inclusion Fund (CIIF)

- ❖ Promote – **mutual help**
- ❖ Encourage – **partnership**
- ❖ Enhance – **social capital**



Social capital – components, strategies & outcomes

Components



Strategies

Role Transformation

Network Across Strata

Build Partnerships

Outcomes

Increased

Social /
econ. participation

Mutuality

Opportunities
Better solutions



CIIF – 102 projects distributed in all districts - April 2006



- ❖ 2,000 collaborators involved
- ❖ SC strategies applied
- ❖ early outcomes achieved; e.g.

- 19,000 service recipients becoming helpers
- 230 mutual help networks formed
- 2,300 jobs created/matched

Comments from
Project Participants, Project Workers & Collaborators
(Short Video)



Evaluation & Practice Insights –

- ❖ **Social capital strategies** are achieving definitive outcomes – but specific trust to be generalized
- ❖ **Role transformation** of the most marginalized are evident – but impacts to be extended
- ❖ **Network-building across strata and background** – more dynamic than bonding within same groups
- ❖ **Linking social capital** across sectors - relatively under-developed
- ❖ **Roles of project workers and participants, and** network strength of agencies are critical – but understanding of social capital concepts & strategies, skills to work across sectors to be strengthened



Relevance and implications for social welfare

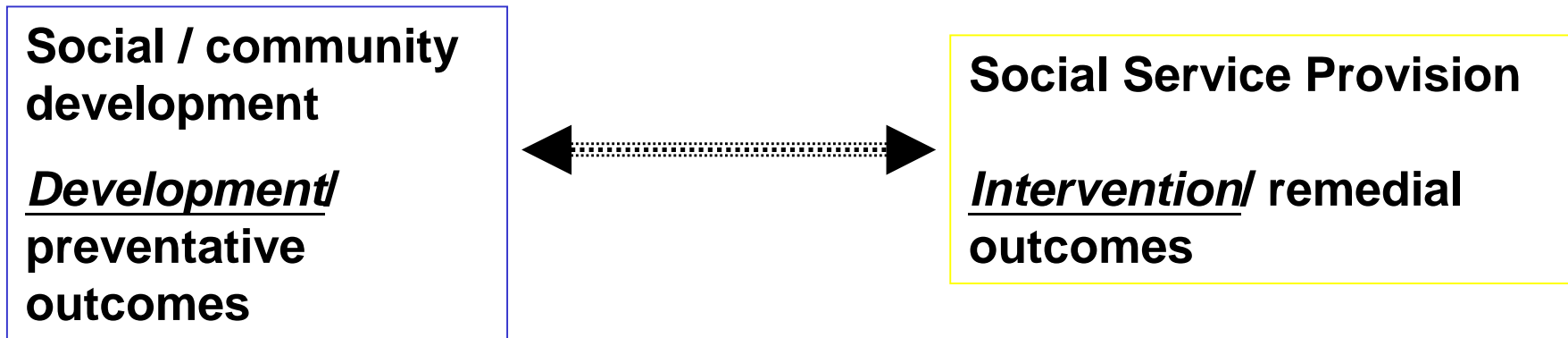
Shared Objectives, Vision, Strategies and Principles

- ❖ **Asset-based, strength-based strategies**
→ **Capacity-building, empowerment**
- ❖ **Mutual help, mutual trust, mentoring**
→ **Network-building across strata, generations, different ethnic or cultural background**
- ❖ **Partnership for more effective solutions**
→ **Collaboration across sectors to generate opportunities**



Social Capital & Social Welfare

- ❖ Goals & objectives – are aligned
- ❖ Complementary – along spectrum of



- ❖ Differ in roles, practices and programme designs



Sharing & development to bridge understanding Gap

- ❖ Meaning of and rationale for promoting social capital
- ❖ Benefits for social welfare
- ❖ Role transformation – for social worker, participants and collaborators
- ❖ Practical skills and innovative models - for working across sectors
- ❖ Outcome-focus - understanding the links between programme design, strategies, outcomes to be achieved and indicators
- ❖ Sustainable development – concepts and practices



Planned actions -

- ❖ **Academics** – new course (CityU); incorporation of concepts and good practices in SW curriculum (HKU & PolyU); and further action research
- ❖ **CIIF and SWD** - more systematic development courses for professionals and potential applicants
- ❖ **Knowledge transfer** - train the trainers – project mentors – CIIF Club
- ❖ **Promotion** (customized guided tour, site visits, etc.) for stakeholders
- ❖ **Areas for further research** (e.g. sustainability, outcome indicators, longitudinal studies, etc.)



Advice & suggestions
welcome

Thank you

