



衛生福利及食物局



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**Social Capital –
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Experience of CIIF and Community-Driven Development in Asia

Sonomi Tanaka

***Senior Social Development Specialist
Asian Development Bank***

What's Community-Driven Development (CDD)?

- “An approach that gives community groups control over planning decisions and investment resources for local development” (WB 2003)
- New twists to traditional community-'based' development
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 - Information
 - Decision-making (open menu vs. closed menu)
 - Link with local governance structure (not always but more so among new generation)
 - Scale (often nation-wide)

CDD – Interpretation by Donors

- A vehicle to disburse aid money fast
- A tool for outreaching the poor by connecting them to the ‘mainstream’ (e.g., highways, main grid, main health services)
- A tool that can be scaled up fast
- High economic rates of return
- Low leakage

Action research to prove the above

CDD in Asia

- Overall – WB alone approved 66 projects (\$4.7 billion) in 2000-2005 in the region; ADB just started looking at potential
- Indonesia – Kecamatan Development Project (KDP) covers 35,000 villages in 7 years, \$1.3 billion
- Aceh, Afghanistan, Timor Leste – Disburse fast even in post-disaster/conflict situation
- Pakistan – Poverty Alleviation Fund
- Viet Nam – Program for national poverty reduction strategy
- People's Republic of China – not yet but great interest

CDD: Caveats

- Not a panacea
- Effective only when the mainstream infrastructure and services are right
- Effective only when the macro policy and structure is right (e.g., 'supply-side' of service delivery and governance, budgeting)
- Social capital building not automatic
- Targeting difficult
- Labor intensive
- Poor technical quality
- Sustainability and O&M not yet positive
- Risk of building parallel governance structure



What would CDD research in Asia mean to CIIF?

Can give comparative perspectives on:

- Sustainability – what will happen after the fund ceases?
- Targeting – understanding what motivates different social groups to participate community activities?
- Partnership model – CBOs, NGOs, local governments, private sector
- Social capital research

What would CIIF experience mean to CDD research?

- Community development as part of the policy response to
 - Aging society
 - Social alienation due to commercialization and urbanization
- HK Government's policy mix of formal and informal institutions
- CIIF's social capital formation process
- CIIF's governance model in building partnerships

For more details -

Contact Sonomi Tanaka
stanaka@adb.org

